



The **Fred Hollows**  
Foundation NZ

# “Bridging the Research–Policy Divide”

Supported by the

AusAID Australian Leadership Awards Fellowship Program

ANU College of Medicine, Biology & Environment

June 2010

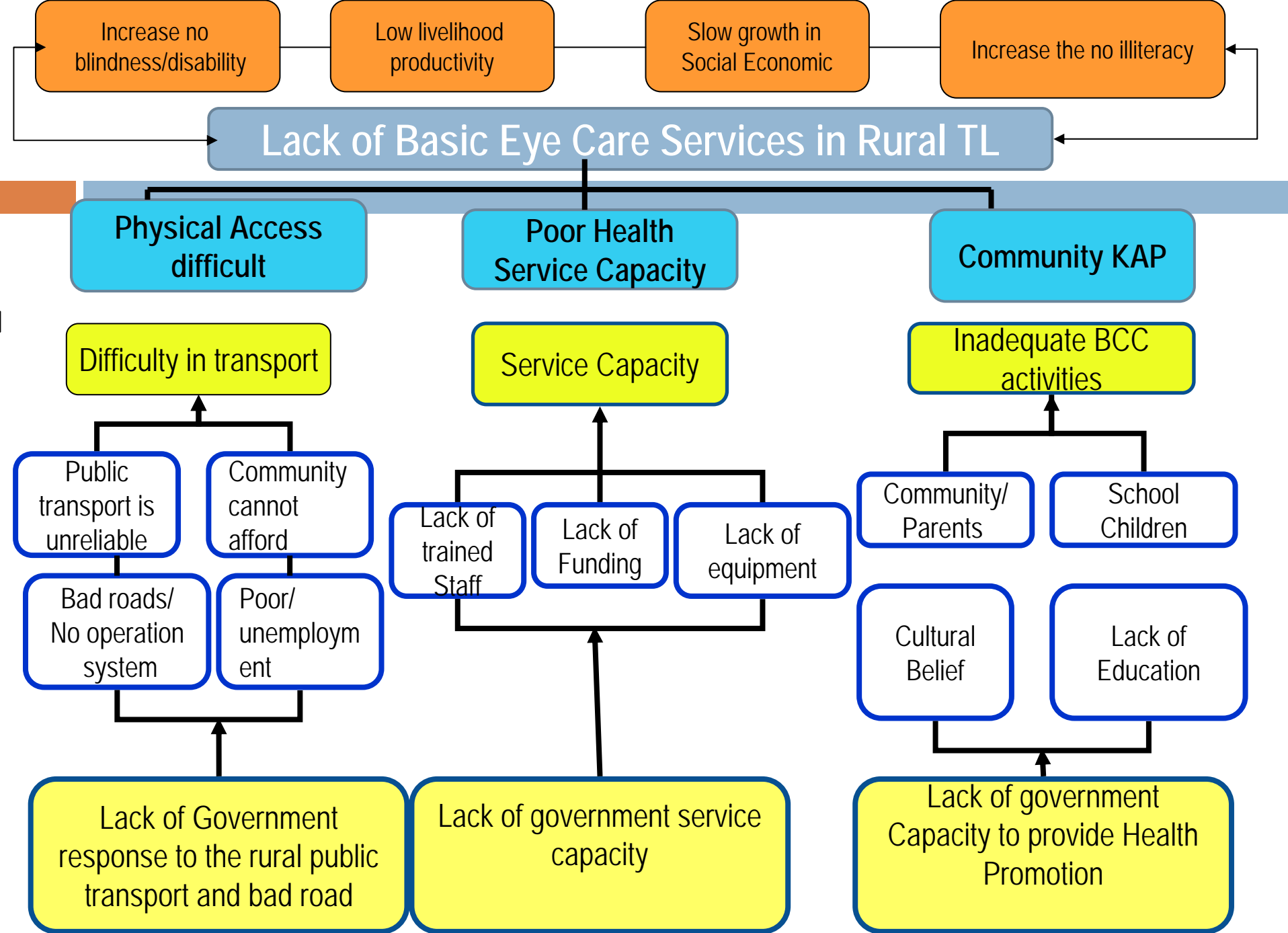
Sara Pereira & Irim Tolentino



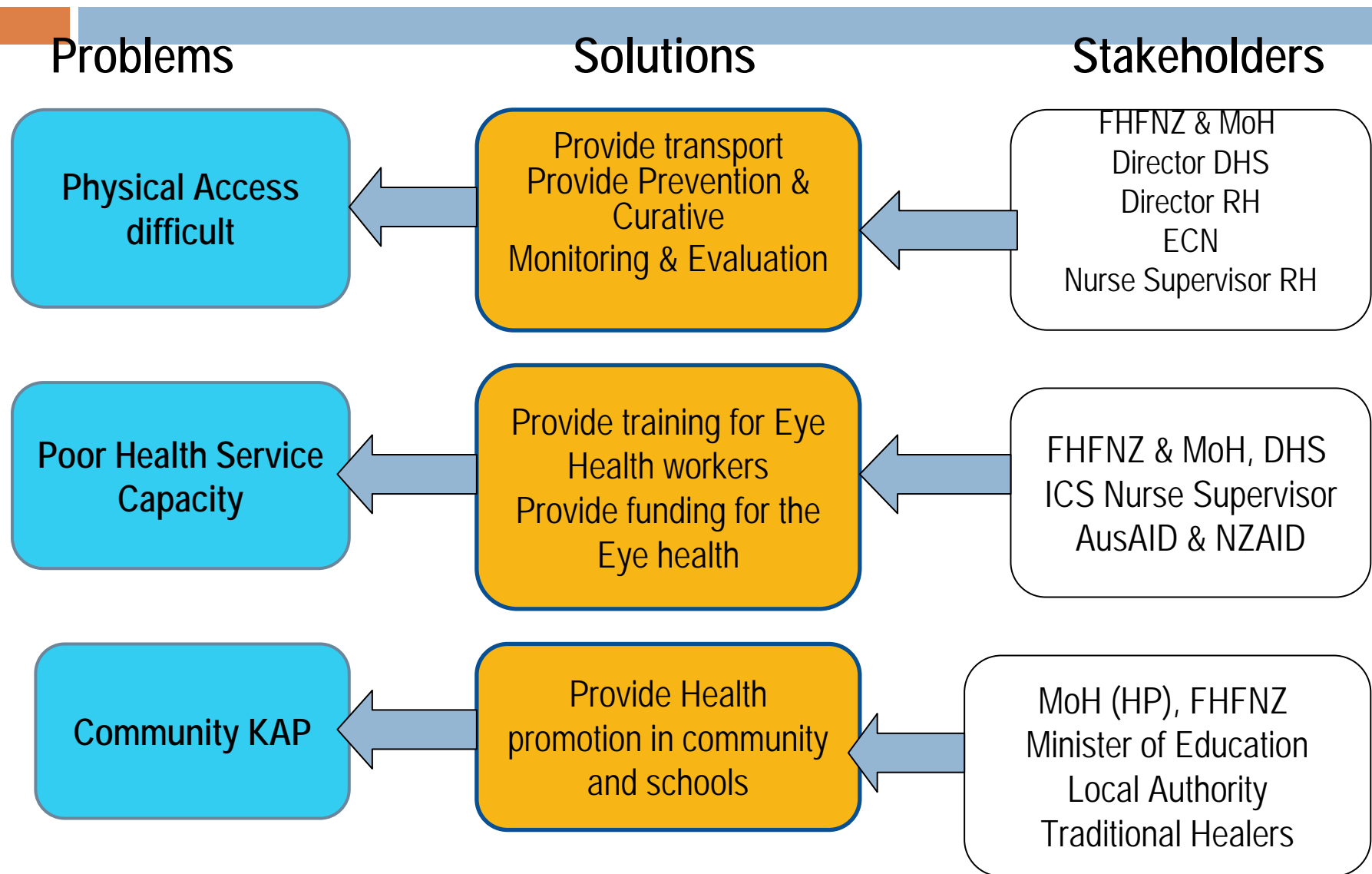
Timor-Leste

# PROBLEM

Lack of Basic Eye Care Services in Rural  
Timor-Leste



# Problems, Solution and Stakeholders



# List of Stakeholders

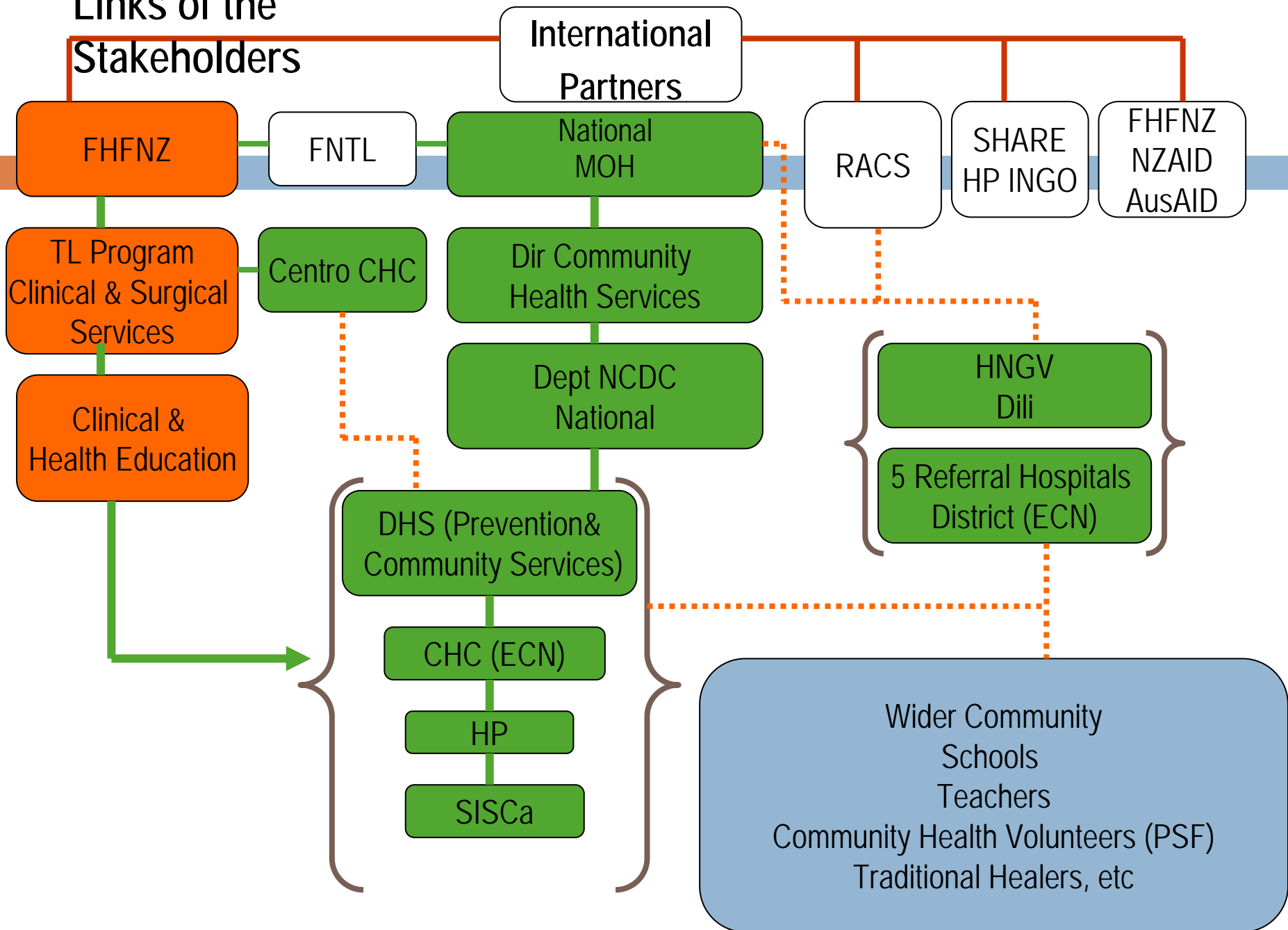
## Support/Influence

- Local NGO
- Local authority
- Donors
- Schools children
- Headmasters
- Teachers
- Community
- ECN

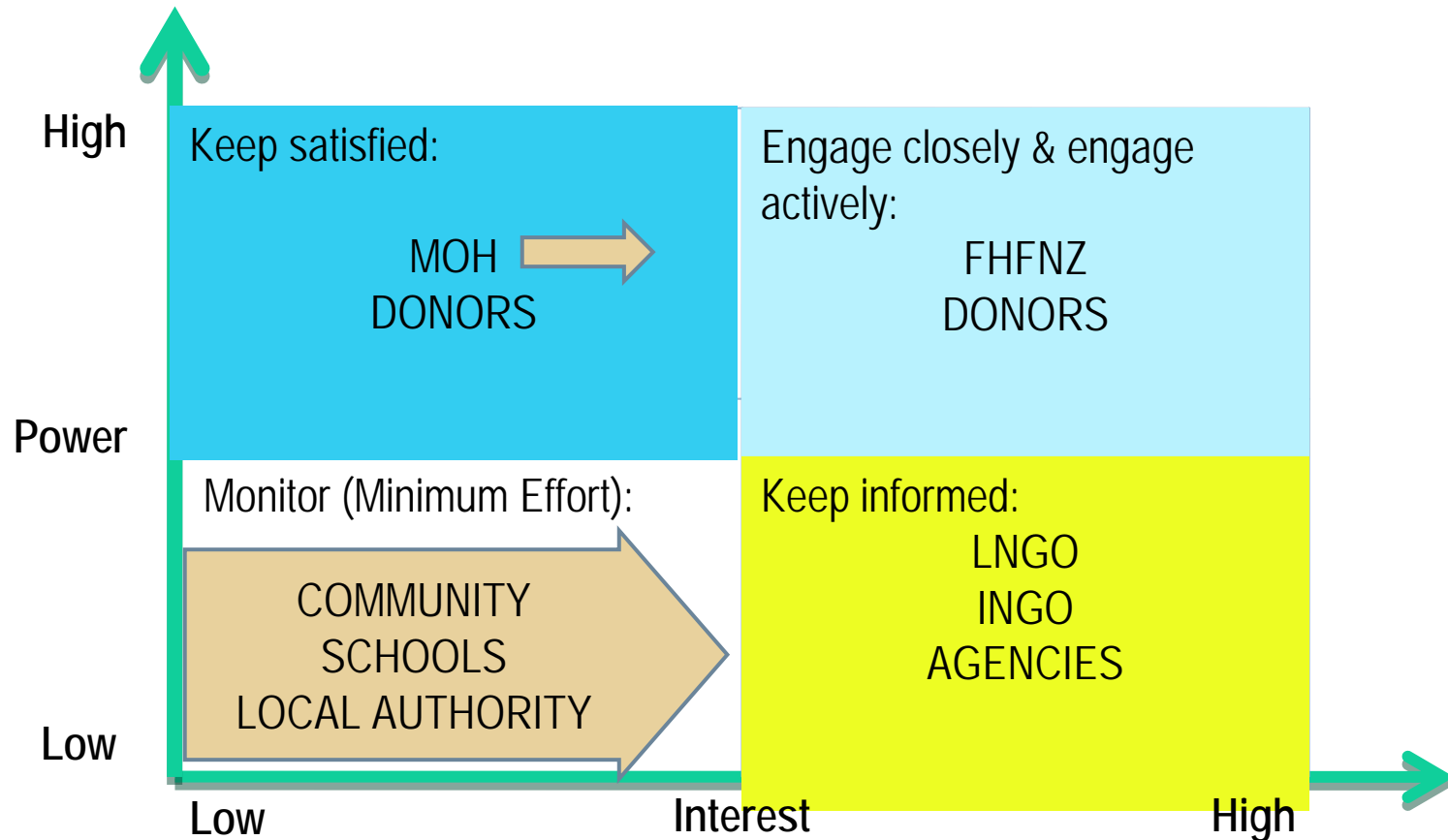
## Potential Competing Interest

- ECN
- Nurse Supervisor
- DG Hospital
- Patients near the Hospital
- Traditional Healer
- Private Optometrist

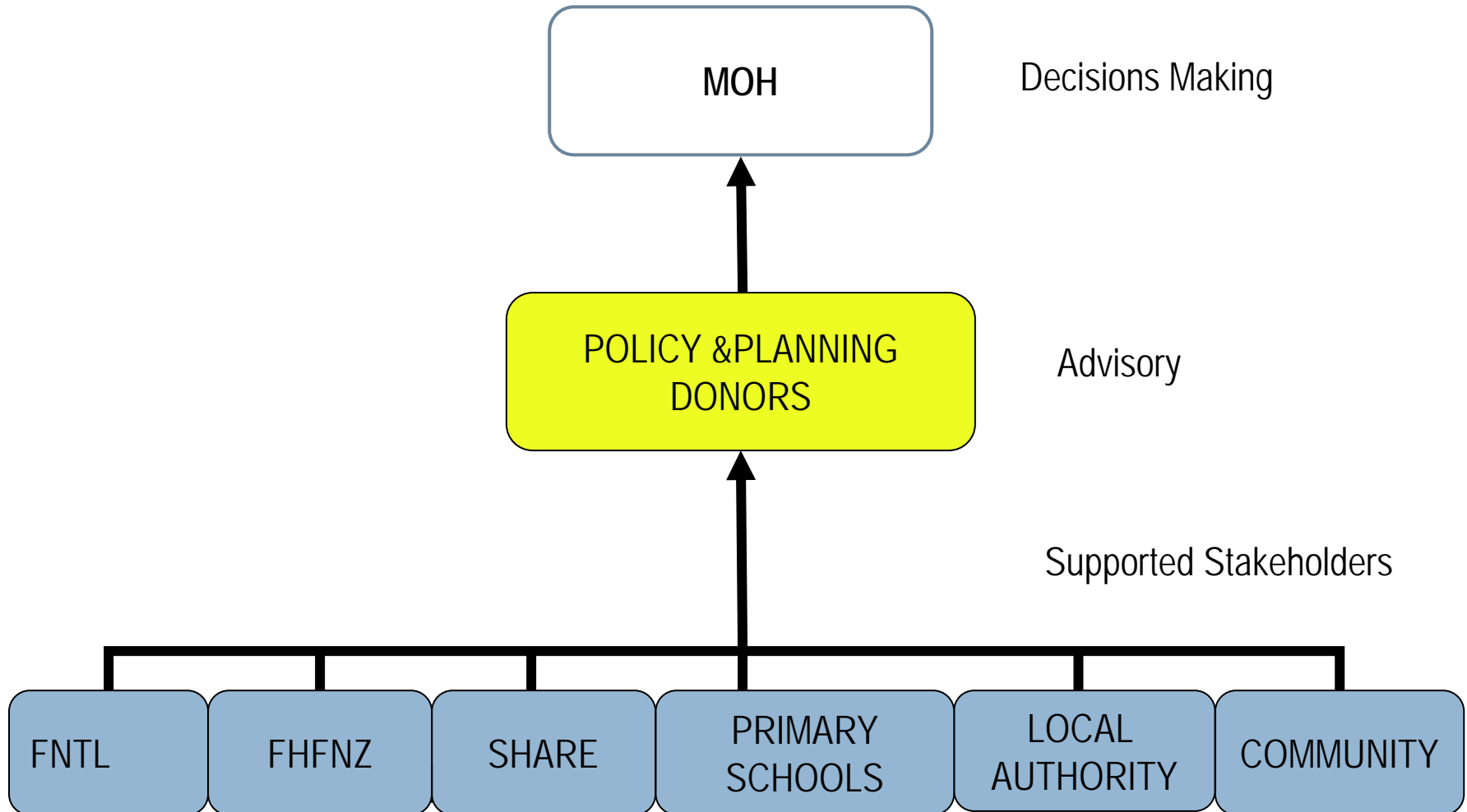
# Links of the Stakeholders



# Stakeholder Analysis



# Influencing MAP





# Goal



By February 2011, the final policy brief will be presented and discussed by The Fred Hollows Foundation NZ to MoH for their consideration.

# Action Plan

**Objective 1:** To gain FHFNZ consensus and support for the for the proposed Innovation by the end of July 2010

Activity	Who	When	Outputs
1.1 Mark the appointment to meet with the FHFNZ country director	I&S	June	getting the input from the CD & Incorporate it into policy brief
1.2 Meeting with FHFNZ Program Manager to introduce the policy brief	I&S	June	getting the feedback or input from the PM & Incorporate it into policy brief
1.3 Get input from the CD and PM	I&S	June	Incorporate changes
1.4 Meeting to share the incorporate changes for the policy brief	I&S	July	Written policy brief revised
1.5 Present the revised policy brief to FHFNZ consultant	I&S	August	to check for the technical content
1.6 Get the approval from the FHFNZ/FHFNZ TL	I&S	Sept/Oct	Written policy brief approved by FHFNZ
1.7 FHFNZ to decide to develop a strategy to present the policy brief to MoH	FHFNZ/TL	Dec-Jan 2011	For MOH Consideration/approval

# Action Plan

**Objective 2:** To gain Stakeholders consensus and support for the policy brief by the end of January 2011

Activity	Who	When	Outputs
2.1 Identify the relevant stakeholders by doing the 4 I's	FHFNZ	Aug	Important SH identified & invited
2.2 Arrange the meeting with stakeholders to present the policy brief	FHFNZ	Aug	Meeting held and agreed to support the policy brief
2.3 Together with Stakeholders identify the key actions need to be taken	FHFNZ/SH	Aug-Sept	Key action identified and responsibility
2.4 Delegate the roles & responsibility to SH to advocate the policy brief to MoH	FHFNZ/SH	Aug-Sept	Key action identified and responsibility
2.5 Together develop a strategy to engage all other interested stakeholders to take action and supporting the policy brief	FHFNZ/SH	Sept-Oct	Strategy developed
2.6 Arrange follow up meeting to share information 2X a month	FHFNZ/SH		Set the meeting schedule
2.7 FHFNZ and SH arrange the meeting with MOH (Dept policy & Planning)	FHFNZ/SH	Jan	Appointment set

# Action Plan

**Objective 3:** To gain MoH approval and support for the written policy brief and its implementation in the District level by early February 2011

Activity	Who	When	Outputs
3.1 Mark the appointment with all director of DHS and Director of HR at the District level, NCD, EHU and Community Service Delivery	FHFNZ	Oct-Nov	Schedule set
3.2 Held the meeting with all the relevant department from MoH to introduce the policy brief	FHFNZ	Oct-Nov	Policy brief introduced
3.3 Write the Minutes and Action items	FHFNZ	Oct-Nov	Minutes written & distributed to SH
3.4 Follow up the meeting and action items	FHFNZ	Oct-Nov	Set the schedule for follow up meeting
3.5 Get the approval from all relevant departments at MOH	FHFNZ	Jan-Feb	
3.6 Provide the final version of policy brief doc to NCDC department to present it to DG & Policy an planning Department	FHFNZ	Jan-Feb	Policy brief approved by MoH
3.7 Follow up on the progress of the policy brief and provide ongoing support if needed	FHFNZ	Ongoing	Scheduled for follow up meeting



**Mistakes are painful when they happen,**

But years later a collection of mistakes called Experience

Which leads us to success...

**“Thank You”**