

# **Improving Capacity of Law Enforcing Agencies (LEAs) to Counter Terrorism in Pakistan**

Fasihuddin

(Police Service of Pakistan)

President Pakistan Society of Criminology

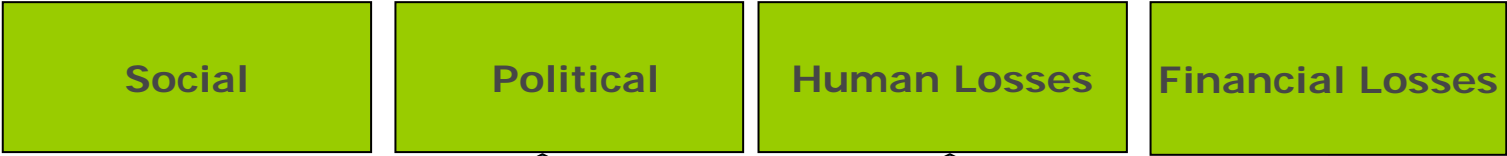
AusAID ALA Fellowships 2010

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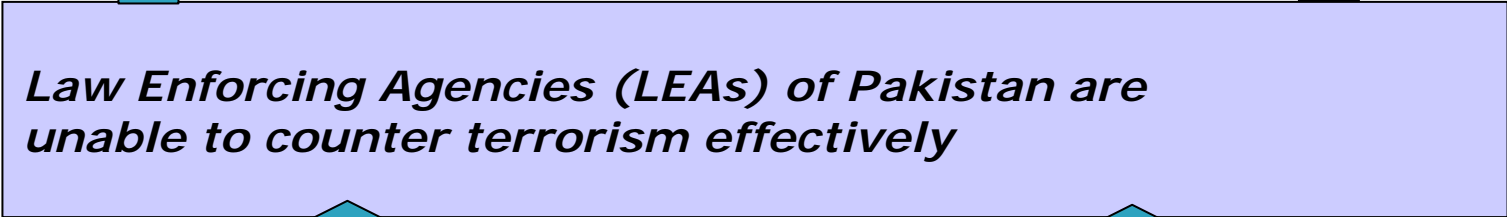


# Situation Analysis

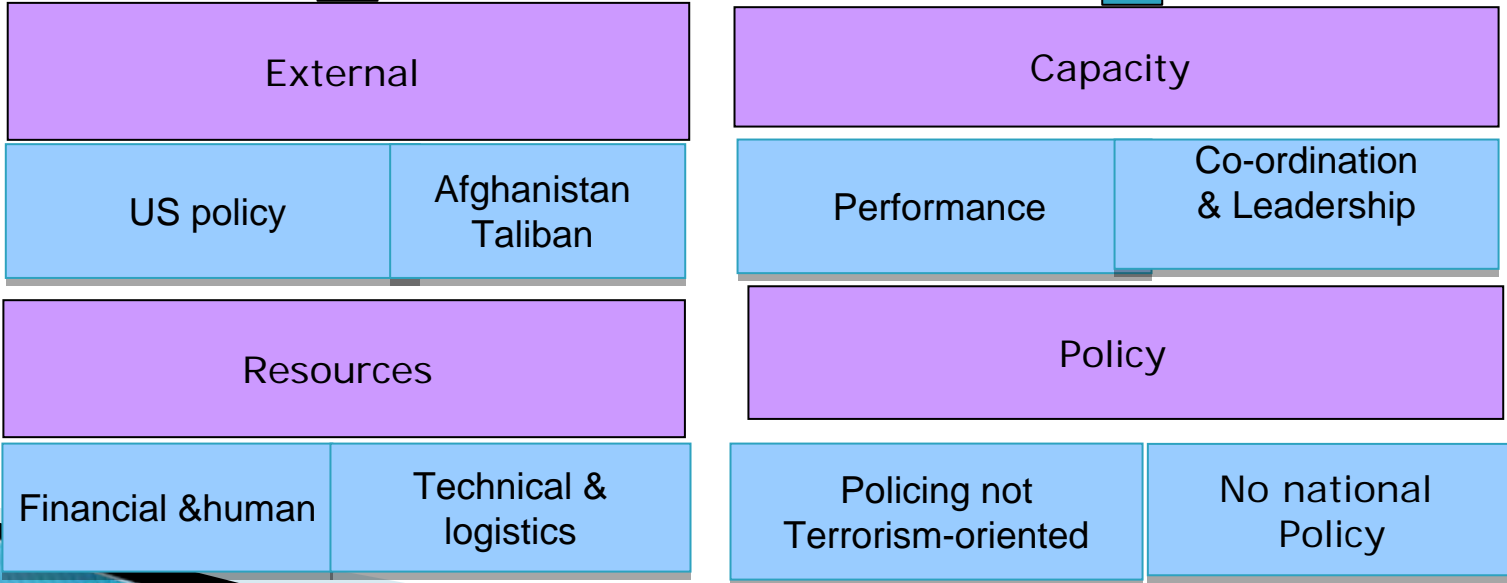
Effects



Problem



Causes



# Capacity

Performance

Coordination & Leadership

Poor Skills  
& Tools

No  
specialized  
unit in  
LFAs

Multiplicity  
of  
law  
enforcing  
agency

Non  
implementation  
of  
Police  
reforms

Colonial  
Training  
Systems

Poor facilities  
and  
Infrastructure

Lack of central  
agency

Weakness  
of  
police  
leadership

# Policy

Policing not terrorism-oriented

Lack of national consensus

Little share for  
police in foreign  
assistance

Politicization

Centre-province  
responsibility  
differences

Poor  
Governance

Weak police  
intelligence  
unit

Lack of  
community  
support

Weak  
Democratic  
Institutions

Dominant role  
of Intelligence  
Agencies

# Capacity Enhancement

## Tools

Surveillance & Intelligence  
Field crafts  
Weapons  
Vehicles

## Training for skills

Anti-terrorist (level 1)  
Investigation techniques (level 2)  
Intelligence collection (level 3)  
Competence-based (level 4)

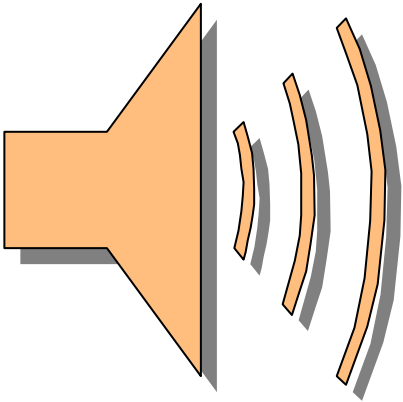
## Staff and infrastructure

New police stations & check posts  
Repair of destroyed facilities  
Specialized anti-terror units in LEAs

## Structures, Systems & Roles

Central coordinating agency  
Amendments in Anti-terror Act, 1997  
Amendments in Police Order, 2002

# Key Outcomes



- ▶ Enhanced coordination and leadership amongst LEAs
- ▶ Effective Policing
- ▶ De-radicalized society
- ▶ Evidence-informed policies
- ▶ Collaborative research across agencies
- ▶ Improved police image and performance

# Stakeholders

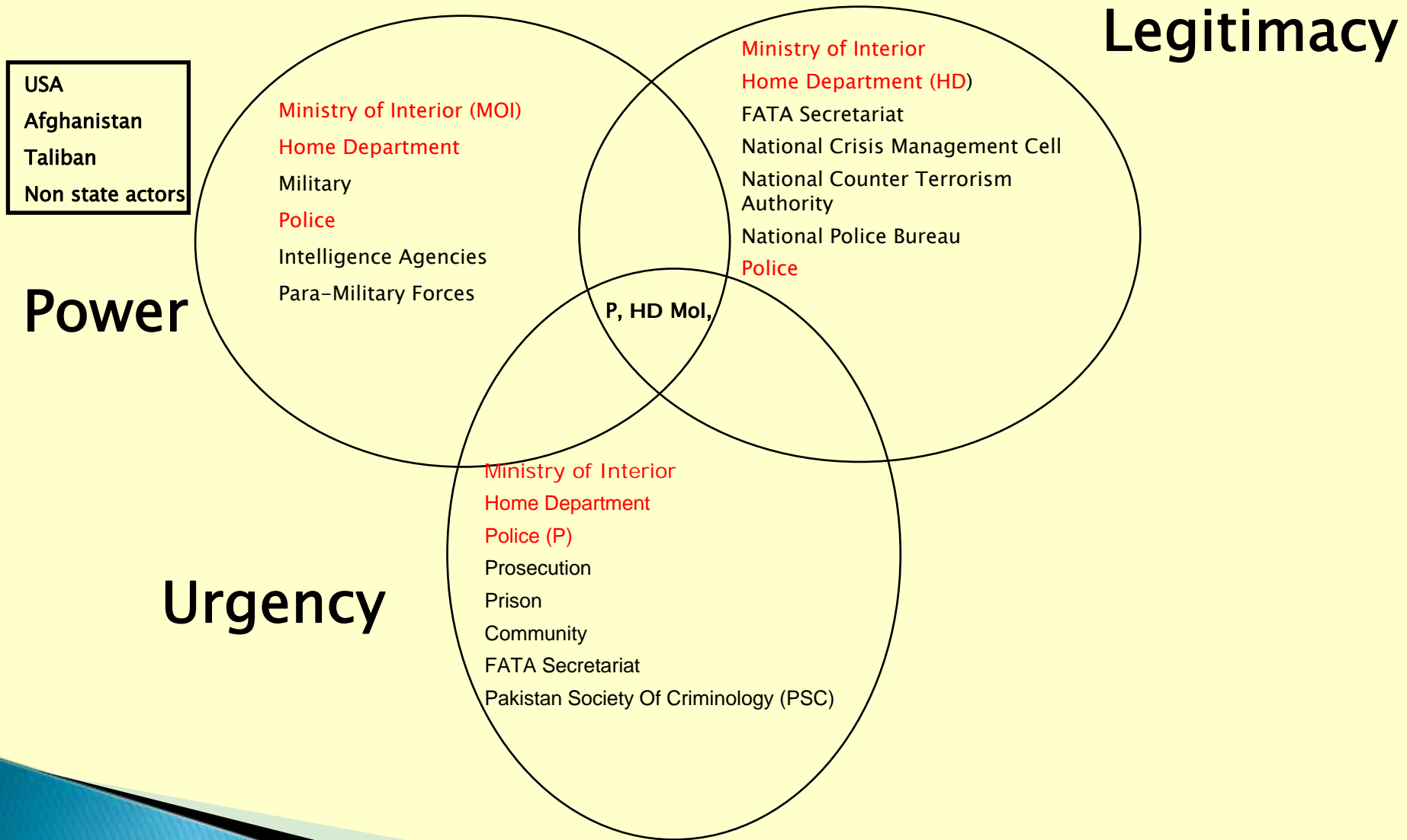
<b>International</b> USA Afghanistan Taliban	<b>Provincial</b> Home Department <i>Police</i> Prosecution Prison
<b>National</b> <i>Ministry of Interior</i> <i>(NACTA, NPB, NCMC)</i> Military Intelligence Agencies Para-Military Forces Secretariat of Federally Administered Tribal Areas (FATA)	<b>Local</b> Community (local, business, tourist) NGOs Media Religious groups Pakistan Society of Criminology (PSC)

# Stakeholders Types

Public Sector	Private Sector	Civil Society
Min of Interior (Mol) Home department Police Prosecution Prison Military Intelligence agencies Forces Education	Tourists Business community Education	NGOs Independent researchers Media Community Education PSC



# Stakeholders Analysis

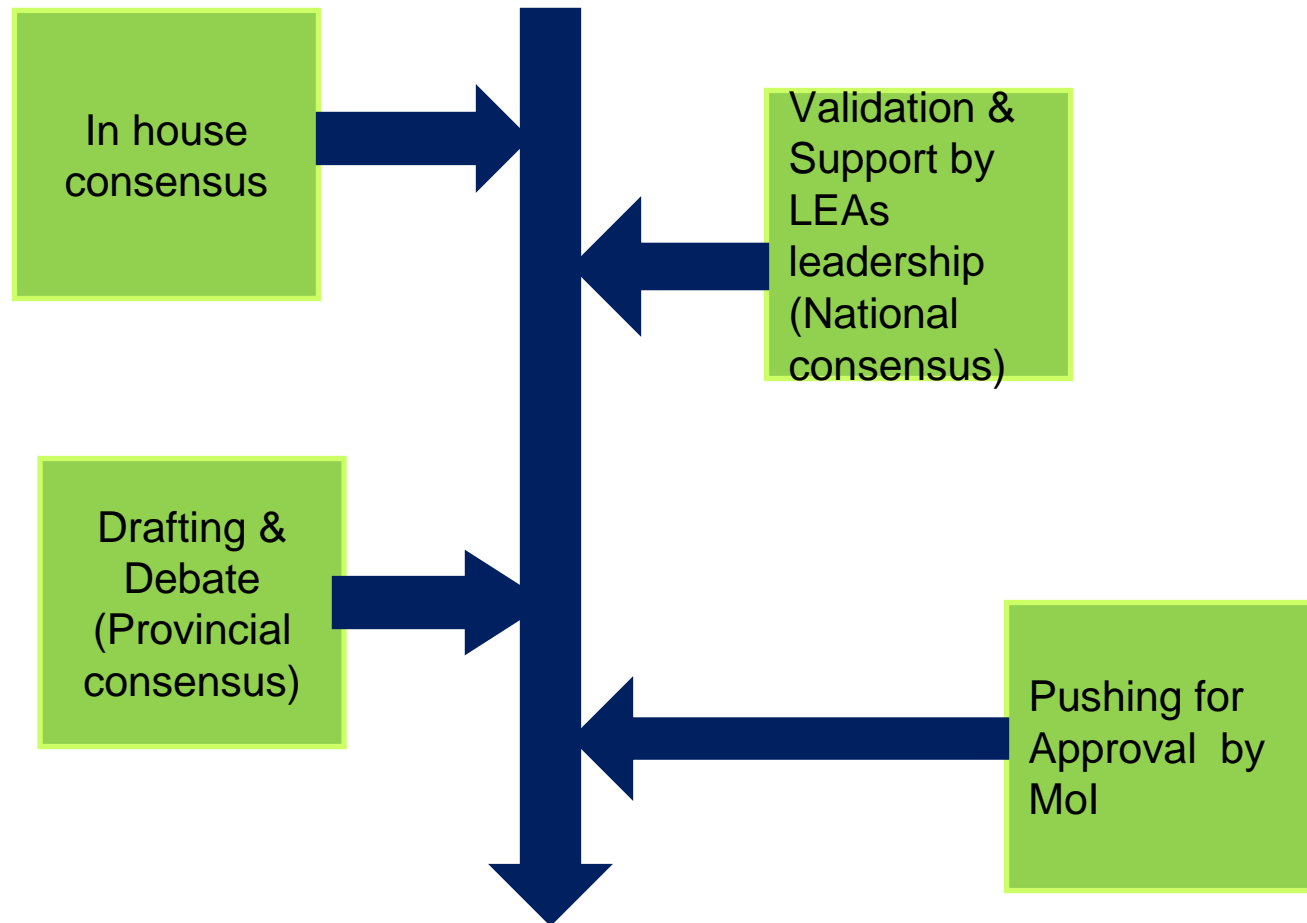


**GOAL**


**Approval of National Counter  
Terrorism Policy by Ministry of Interior  
(MoI)**



# Process of National Counter Terrorism Policy



# OBJECTIVES

- ▶ In-house consensus amongst police leadership on situation-analysis & solutions
  - ▶ Drafting and debate on Policy Brief & Policy Contents amongst stakeholders for consensus at provincial level
  - ▶ Validation, feasibility consideration & support by LEAs leadership
  - ▶ Pushing for approval of Policy Brief & Policy Contents by Mol and Cabinet
- 

# Objective # 1

To achieve in- house consensus for Policy Brief

Activity/Task	Stakeholder (s)	Indicator (s) (Input/output/process)
Note to police chief (information)	Police/Pakistan Society of Criminology (PSC)	Approval of office- note/proposal
Disseminate local/international research (USA/UK/Australia polices) amongst police officers	Directorate of Human Right (Police)/PSC	Knowledge of best practices globally for local replication
Presentation to senior officers on goal and objectives	Police Department &/PSC	Intra departmental Consensus
Submit a report to Provincial Government	Home Department, Police &/PSC	Draft proposal on Policy Brief

# Objective # 2

To Discuss and Draft Policy Brief & Policy Contents at Provincial Govt for Consensus

Activity/Task	Stakeholder (s)	Indicator (s) (Input/output/process)
<p>Presentation to Provincial Home Department by IGP/ PSC</p> <p>Stakeholders' brain-storming and analysis</p> <p>Assessment by Law and Finance department</p> <p>Form committee of experts</p> <p>Notify officially the epistemic committee with TORs and Rules</p> <p>Integrating visions, values, interest and views into draft Policy Brief &amp; Policy Contents preparation</p>	<p>Police, Home Department, &amp;/PSC</p> <p>Invitees by Home Department</p> <p>Home, Law &amp; Finance Departments</p> <p>Home Department</p> <p>Home Department</p> <p>Committee of Experts</p>	<p>Knowledge of local issues &amp; international best practices</p> <p>Inter-departmental consensus</p> <p>Legal &amp; Financial Feasibility approval</p> <p>Consensus on committee's structure</p> <p>Govt Notification</p> <p>Reports &amp; Recommendations</p>

# Objective # 3

To Validate by and Support from LEAs Leadership (National)

Activity/Task	Stakeholder (s)	Indicator (s) (Input/output/process)
<p>Submit Policy Brief &amp; Policy Contents draft to LEAs leadership and Secretary Interior</p>	<p>Home Department, Police, Secretary Interior</p>	<p>Knowledge of international best practices &amp; its local application</p>
<p>Network and dialogue with other national agencies (formal/informal)</p>	<p>Provincial &amp; Federal LEAs</p>	<p>Support &amp; awareness on international best practices on local application</p>
<p>Presentation to National Police Bureau, National Crisis Management Cell, National Counter Terrorism Authority</p>	<p>Provincial police &amp; federal police organizations</p>	<p>Consensus &amp; support in terms of approval/official memorandum</p>

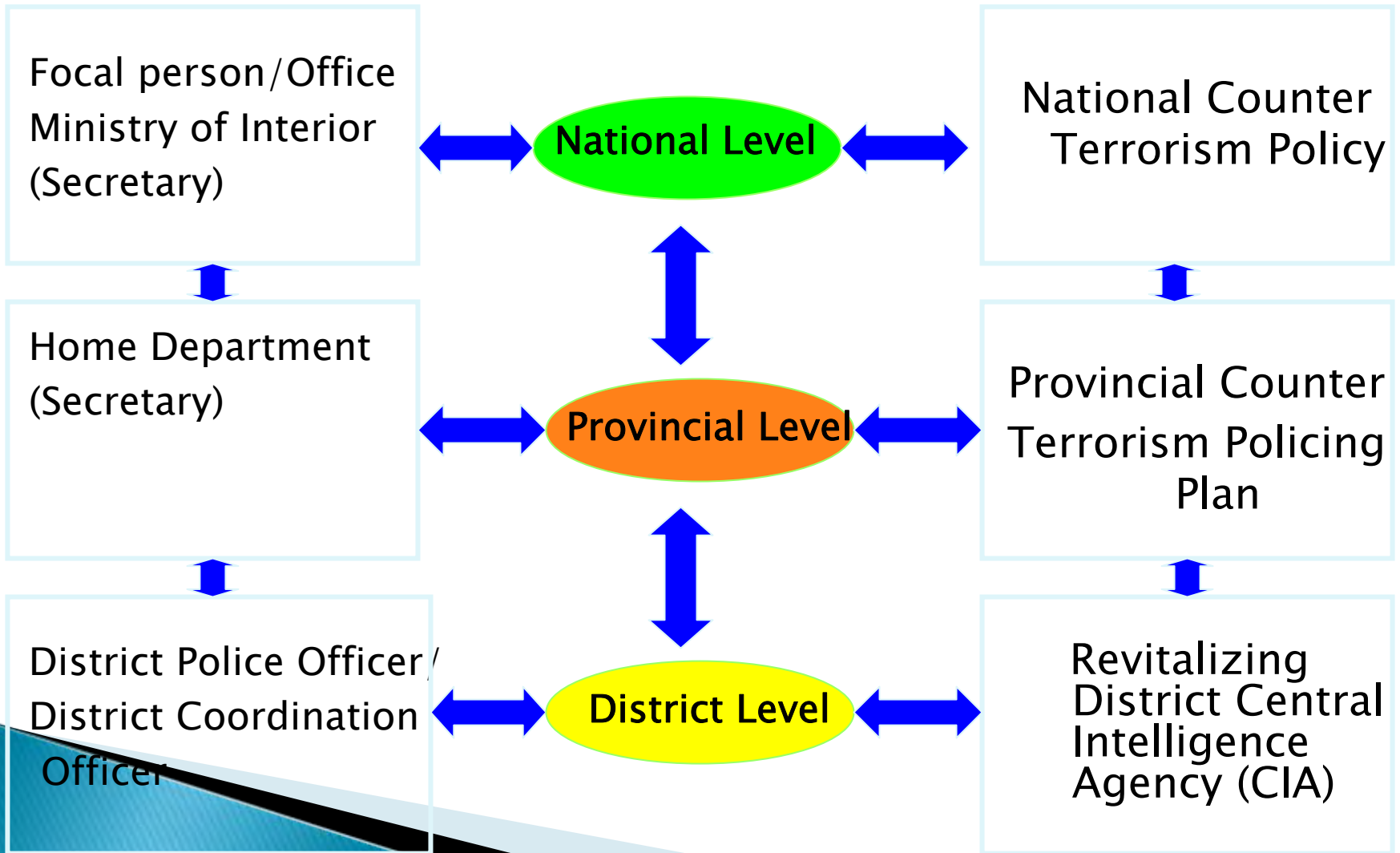
# Objective # 4

To get the Policy Brief & Policy Contents approved by Mol

Activity/Task	Stakeholder (s)	Indicator (s) (Input/output/process)
<p>Secretary Interior submits the plan to Minister Interior.</p> <p>Review by Ministry of Law and Finance</p> <p>Minister of Interior will submit to Cabinet for final approval.</p>	<p>Secretary interior</p> <p>Federal Law &amp; Finance Divisions</p> <p>Ministry of Interior</p>	<p>Official letter/memorandum/proposal (draft)</p> <p>Legal &amp; Financial Feasibility reports</p> <p>Policy announcement/media statement</p>



# Policy: Integration & Implementation



# Goal & its Effects

